Rating: Buy S&P 500: 1486

### Imperial Oil Limited Oil Sands Deal Unmasks Value

Symbol	IMO	Ebitda Next Twelve Months ending 3/31/08 (US\$mm)	4,900
Rating	Buy	North American Natural Gas/Ebitda (%)	18
Price (US\$/sh)	38.03	Natural Gas and Oil Production/Ebitda (%)	76
Pricing Date	4/30/07	Adjusted Reserves/Production NTM	13.6
Shares (mm)	958	EV/Ebitda	8.0
Market Capitalization (US\$mm)	36,400	PV/Ebitda	7.8
Debt (US\$mm)	3,000	Undeveloped Reserves (%)	16
Enterprise Value (EV) (US\$mm)	39,400	Natural Gas and Oil Ebitda (US\$/boe)	33.70
Present Value (PV) (US\$mm)	38,400	Present Value Proven Reserves(US\$/boe)	17.75
Net Present Value (US\$/share)	37	Present Value Proven Reserves(US\$/mcfe)	2.96
Debt/Present Value	0.08	Earnings Next Twelve Months (US\$/sh)	2.82
McDep Ratio - EV/PV	1.03	Price/Earnings Next Twelve Months	13
Dividend Yield (%/year)	0.8	Indicated Annual Dividend (US\$/sh)	0.29

Note: Estimated cash flow and earnings tied to one-year futures prices for oil, natural gas and refinery crack.

Reported results may vary widely from estimates. Estimated present value per share revised only infrequently.

Estimated present value presumes a long-term price for oil of US\$60 a barrel and natural gas, \$10 a million btu.

For historical research on Imperial Oil since 2004 see http://www.mcdep.com/2imo.htm

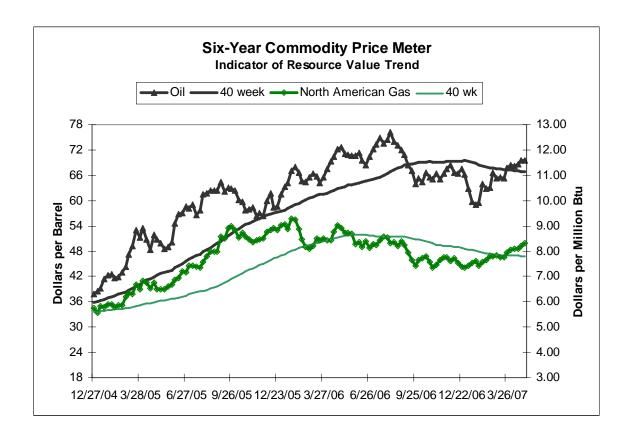
#### **Summary and Recommendation**

Latest quarterly results released on May 1 validate estimated Net Present Value (NPV) of US\$37 a share for buy-recommended **Imperial Oil (IMO)** and a \$2 billion oil deal on nearby leases unmasks value not included in NPV. First quarter 2007 cash flow benefited from higher than normal Canadian oil prices relative to the global benchmark and NPV is concentrated 76% on oil production (see table <u>Functional Cash Flow and Present Value</u>). Meanwhile, Norwegian company Statoil (STO)'s purchase announced April 27 of non-producing oil sands leases appears to value recoverable resources in the ground for a dollar a barrel. Chief Executive Tim Hearn believes Imperial has 12 billion barrels of non-proven resources under its lands. Such opportunity helps explain why Imperial's stock may have additional appeal at the same time it has a McDep Ratio near 1.0 on the present value we recognize. Moreover, long-term global oil price has resumed an uptrend with the current quote of \$69 a barrel above the 40-week average (see chart <u>Six-Year Commodity Price Meter</u>). IMO has a half weighting in our illustrative energy portfolio concentrated on real assets that promise a high return providing clean fuel for global growth.

Kurt H. Wulff, CFA

#### Imperial Oil Limited Functional Cash Flow and Present Value

	NTM Ebitda (US\$mm)	Adjusted <u>R/P</u>	PV/ <u>Ebitda</u>	Present Value <u>(US\$mm)</u>			
North American Natural Gas	662	4.0	4.5	3,000	8%		
Syncrude	1,113	27.3	11.5	12,800	33%		
Oil - Conventional and Cold Lake	1,980	12.0	8.4	16,600	43%		
Downstream	1,173		5.1	6,000	16%		
	4,927	13.6	7.8	38,400	100%		
Debt (US\$mm)					3,000		
Net Present Value (US\$mm)							
Shares (mm)							
Net Present Value - Standard Estimate (US\$/sh)							
Net Present Value - Approximation by Correlation (US\$/sh)							



## Imperial Oil Limited Next Twelve Months Operations (Canadian Dollars)

Next Twelve Months 01 04 Year 01 O2EO3EO4EYear 3/31/06 12/31/06 2006 3/31/07 6/30/07 9/30/07 12/31/07 2007E 3/31/08 Volume 520 496 456 456 456 456 456 Natural Gas (mmcfd) 468 456 238 228 227 222 234 231 226 230 Oil (mbd) 216 Total gas & oil (bcf) 175 169 679 161 159 171 170 669 661 Total gas & oil (mbd)) 325 306 310 298 292 310 307 302 306 Natural gas (\$/mcf) 8.97 6.81 8.11 8.98 Henry Hub (\$/mmbtu) 6.57 7.23 7.66 7.89 8.66 0.90 0.90 0.90 Currency (US\$/C\$) 0.87 0.88 0.88 0.85 0.90 0.89 8.20 7.97 9.01 9.97 8.87 9.62 Henry Hub (C\$/mmbtu) 10.36 7.48 8.50 Canada (C\$/mcf) 9.40 6.68 7.23 7.75 8.26 8.75 9.69 8.61 9.34 Oil (\$/bbl) WTI Cushing 59.99 63.33 66.05 65.13 68.03 69.72 65.24 68.39 58.08 WTI Cushing (C\$/bbl) 68.34 74.86 68.01 72.29 75.50 77.38 73.29 75.90 73.13 Worldwide 48.99 53.07 57.97 56.63 59.64 63.34 61.53 60.37 61.65 Total gas & oil (\$/mcf) 8.43 8.29 9.00 9.06 9.50 10.12 10.11 9.71 10.04 NY Harbor 3-2-1 (\$/bbl) 7.40 7.54 10.50 11.68 20.08 19.62 11.69 15.77 15.54 Revenue (\$mm) Natural Gas 429 288 1,300 326 343 367 406 1,443 1,555 1,049 1,113 4,808 1,170 1,308 4,975 Oil 1,132 1,366 5,166 Other 4,340 4,230 18,680 4,476 4,476 4,476 4,476 17,904 17,904 Total 5,818 5,631 24,788 5,934 5,989 6,209 6,191 24,322 24,625 Expense 1,878 1,745 7,419 1,848 1,170 1,410 1,407 5,835 9,954 Ebitda (\$mm) **Exploration and Production** 722 775 3,547 956 938 1,074 1,063 4,031 4,167 400 344 1.312 390 232 344 1,302 1.302 Other 335 Total Ebitda 1,122 1,119 4,859 1,346 1,170 1,410 1,407 5,333 5,469 Exploration 10 14 28 8 8 10 54 32 36 Deprec., Deplet., & Amort. 216 204 831 189 204 204 204 801 816 Other non cash (110)901 Ebit 896 1,129 958 4,478 4,617 4,106 1,198 1,193 Interest 12 5 12 Ebt 891 901 4,102 1,117 958 1.198 1,193 4,466 4,617 Income Tax 299 102 1,056 341 335 419 418 1,513 1,616 Net Income (\$mm) 397 608 2,376 563 **Exploration and Production** Other 238 249 767 226 Unallocated **(97)** (43)(58)(13)Total 592 799 3,046 779 776 2,953 3,001 776 623 Shares (millions) 997 963 978 958 958 958 958 958 958 Earnings per share (\$) 0.59 0.83 3.11 0.81 0.65 0.81 0.81 3.08 3.13 Ebitda Margin (E&P) 49% 55% 58% 66% 62% 62% 62% 63% 62% Tax Rate 34% 11% 26% 31% 35% 35% 35% 34% 35%

# McDep Associates Independent Stock Idea May 2, 2007

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